

Committee Escalation and Assurance Report – Alert, Advise, Assure

Report from: Leeds Finance and Best Value Sub-Committee

Date of meeting: 14th September 2022

Report to: Leeds Committee of the West Yorkshire Integrated Care Board

Date of meeting reported to: 22nd September 2022

Report completed by: Harriet Speight, Corporate Governance Manager, ICB in Leeds on behalf of Cheryl Hobson, Independent Member and Chair of Finance and Best Value Sub-Committee

Key escalation and discussion points from the meeting

Alert:

- The sub-committee received a presentation outlining the draft submission of the 22/23 business case for Community Diagnostics Centres (CDC) at three Leeds sites, plus an overview of 23/24 & 24/25 business case requirements and timescales.
- Members were advised that a short form business case (SFBC) was submitted in July 2022 for £4.48m capital/ £642,000 revenue funding for 22/23 implementation of CDC model. It was advised that the 23/24 and 24/25 submissions had been requested to be postponed until December 2022 to align with place base governance processes and to reflect the 8-week feedback process following submission of 22/23 business case.
- Members agreed that the Leeds community diagnostic centre model will support improved access to community based diagnostic services and reduce numbers of people coming into an acute setting and were supportive of proceeding with implementation for 22/23. A discussion took place regarding the potential for proceeding with the scheme prior to formal approval of the bid in order to ensure that resources allocated for 22/23 can be spent within the required timeframe.
- The finalised combined 23/24 & 24/25 business case will be submitted to the Leeds Committee meeting scheduled for 13th December 2022 for approval prior to final submission.

Advise:

- The sub-committee received an update in relation to the Leeds Place financial position for Month 4 of the 2022/23 financial year. Members were advised that Leeds Place is on plan, subject to transfer of various budgets between core and places which will take place in Month 5. System flow pressures impacting the position were also highlighted as discharge to assess beds, winter pressures, any further covid surges, and related social care issues. The sub-committee heard that overall risk across the Leeds

place had reduced since the start of the financial year and was assured regarding the risk to the financial position for the financial year.

- The sub-committee also received the draft West Yorkshire ICS Finance Strategy for comment. Members were supportive of the document, however made some suggestions for amended wording to reflect allocation of funding to place, which the Finance Place Lead agreed to take back to the West Yorkshire Integrated Care Board for discussion.

Assure:

- The sub-committee reviewed the terms of reference and the purpose outlining that the role was to provide assurance to the Leeds Committee in relation to financial matters, recognising the impact of all partner organisations on the overall financial position of the health and care system in Leeds.
- There was some discussion regarding potential amendments to the terms of reference. It was noted that references to the local authority's role could be strengthened, along with references to the relationship with the population boards.
- It was noted that the terms of reference will be reviewed in coming months, to reflect the points raised above, in recognition of the early stages of development of the new place-based arrangements.
- The sub-committee also received a report providing an update on the Risk Register and the risks aligned to the Finance and Best Value Sub-Committee and agreed to add a new risk around transition to new financial systems, particularly in relation to population boards.
- The sub-committee also agreed that the Risk Register in future should include risk related to the overall financial position across all health agencies. The sub-committee recognised that the financial positions related to the Local Authority and voluntary and community sector across Leeds would form part of future discussion.